# **The Cultural Proficiency Framework**



**Equitable Access** 

**Equitable Opportunities** 

**Equitable Learning** 

**Equitable Outcomes** 

Personal Values, Beliefs,

Behaviors, and

#### CULTURAL PROFICIENCY—WHAT IS IT?

• It's **PERSONAL** 

o It is an inside-out approach and a model for change;

o It is about being intentional about how we react to those different from us:

o It is a mind set; a way of being; a paradigm shift for some;

• It's ORGANIZATIONAL

o It is the use of specific tools for effectively *assessing* our progress and *describing*, and *planning* for the changes we want to make;

o It is the policies and practices at the organizational level, and values and behaviors of the leader that enable effective cross cultural interactions among service providers, families, and community partners.

#### **CULTURAL PROFICIENCY—THE FOUR TOOLS**

### **Cultural Proficiency—Guiding Principles**

The Guidelines are the *core values*—the assumptive foundation upon which cultural proficiency is built.

- Culture is a predominant force; you cannot NOT be influenced by culture.
- People have group and individual identities.
- There is diversity within and between cultures.
- Unique cultural needs are respected.
- People are served in varying degrees by the dominant culture.

#### **Cultural Proficiency—5 Essential Elements**

The Essential Elements set the *standards* that guide our behavior.

- Name the differences: Value diversity.
- Claim differences: **Assess** your own cultural membership and status and that of others.
- Reframe the differences: Manage the dynamics of difference and cultural conflict.
- \* Change because of differences: **Adapt** to diversity.
- Train, teach and model new behaviors in all you do: **Institutionalize** cultural knowledge.

#### Cultural Proficiency—Continuum of Practice

Six points along the Cultural Proficiency Continuum indicate unique ways of perceiving and responding to differences.

# Downward Spiral Conversation Incapacity Pre-Competence Proficiency Destructiveness Blindness Competence Upward Spiral Conversation

# Cultural Proficiency—Understanding the Dynamics of Difference

- The presumption of entitlement and unearned privilege;
- Systems of oppression and privilege, perpetuating the domination/victimization of individuals and groups;
- Unawareness of the need to adapt;
- Resistance to change, not recognizing need to change/adapt, and believing only others need to adapt to you.

#### **HOW TO GET THERE:**

# Five Domains of Professional Learning Communities—(Hord, 1997)

- Shared values and vision for..... culturally proficient practices;
- Supportive and shared leadership..... for equitable access, opportunity and outcomes;
- Collective data analysis, learning and application....to improve services and outcomes for underserved clients;
- Shared personal and professional practice;
- Supportive organizational conditions, which result in powerful learning and applications and which lead to closing service and outcome gaps.

Adapted by S. Graham from Jungwirth, L., Lindsey, R.B., & Pahl, J. 2010